

CORPORATE PROFILE



Crafting a Future Devoted

to Our Town



Tokyo is the capital of Japan, where the country's political, economic, and cultural infrastructures come together. Right in the geographical center of Tokyo is Tachikawa City, where people gather together for bustling, friendly exchanges. This is where the Tachihi Group operates its real estate business. Our mission is to contribute to the community as it matures together with the town.

President's Message

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The Tachihi Group's predecessor is Tachikawa Aircraft Company Limited, which employed more than 42,000 personnel at one time and manufactured around 10,000 aircraft in about 50 models, including the Akatombo trainer and Hayabusa fighter. When the Pacific War ended, the properties belonging to the company were confiscated by the General Headquarters of the Allied Forces. By the time the properties were fully recovered in 1977, Tachihi had initiated its primary engagement in the real estate leasing business.

In 2012, the Group was restructured by simultaneously privatizing two publicly listed companies, Tachihi Enterprise Co., Ltd., and New Tachikawa Aircraft Co., Ltd., in order to resolve the problems the Tachihi Group was experiencing in terms of its capital and business policies.

Upon privatization, the Group promised the market that it would contribute to the local community through integrated development projects involving Group properties, and has actively engaged in various projects and events beneficial to the residents. These undertakings include LaLaport Tachikawa Tachihi (December 2015, a joint project with Mitsui Fudosan Co., Ltd.), Tachihi Beach (July 2017), Arena Tachikawa Tachihi (October 2017), Fuji Akatombo Nursery School (April 2018), Dome Tachikawa Tachihi (August 2018), the Grand Sumo Summer Tour, Ogasawara School Yabusame (Japanese horseback archery), and the Toray Pan Pacific Open Tennis Tournament 2018.

In February 2015, the Tachihi Group acquired previously nationally-owned property comprising roughly 3.9 hectares (called the Midori Area) located north of the JR Tachikawa Station. Renamed GREEN SPRINGS, this urban subdivision houses the TACHIKAWA STAGE GARDEN – a massive 2,500-seat event hall, the SORANO HOTEL, and other properties.

We feel a great sense of responsibility regarding our roughly 980,000 square meters of land located in the center of Tachikawa City. This is because we acknowledge that our integrated development projects involving the properties will have an impact not only on Tachikawa but also on the entire Tama area. With that in mind, I would like to express my commitment to building a company that continues to contribute to the local community, and to ask for your support and cooperation in our endeavors.

"Love, dreams, and happiness

for the future of our town"







Our Policy

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Contributing to society
through the happiness of our employees
in real estate, our core business











Corporate Logo



TACHIHI Traditional Orange

- Progress
- Energy
- Unity

TACHIHI Sky Blue

- Integrity
- · Trust
- Harmony

Giving more than a passing thought to the tradition of Tachikawa Aircraft Co., Ltd., which manufactured the Imperial Japanese Army's Akatombo trainers and Hayabusa fighters, and the sky above the Group's sprawling land, we envision "leaping" through the air while the "hands scooping up happiness" represent our two core companies of Tachihi Enterprise Co., Ltd. and New Tachikawa Aircraft Co., Ltd. We combine the traditional orange color of the Akatombo and blue of the infinite sky in our logo, which unifies our beliefs as our company makes great strides into the future.

(Instituted on November 1, 2012)



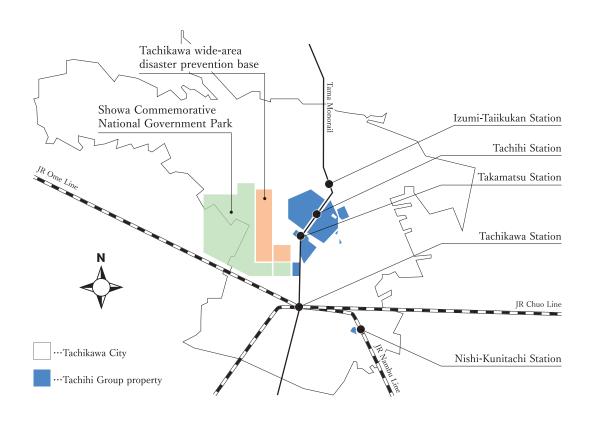


Real Estate

Aiming at town development in harmony with the community $% \left(1\right) =\left(1\right) \left(1\right) \left($ as we grow together with Tachikawa

Tachikawa City is located in the heart of Tokyo's Tama district. Near the center of Tachikawa, the Tachihi Group owns about 980,000 square meters of land, which accounts for roughly 4% of the city.





Our Basic Policy for Real Estate Development (Three Principles)

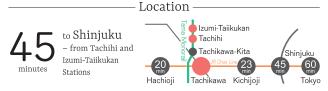
Instituted on February 28, 2014



- I. Acknowledge the social responsibility arising from our real estate, its history, location, and scale while maintaining harmony with the community when redeveloping areas
- II. Establish a business foundation for facilitating sustainable support for the community
- III. Initiate and drive real estate development

The Tachihi Group consults with third party experts when drawing up plans for integrated property redevelopment. Due to the expansive property and complex restrictions arising from various land use agreements, each project is consequently a long-term development.

These principles were formulated to maintain consistent redevelopment.



Tachihi Station and Izumi-Taiikukan Station, both located at the center of our property, are highly accessible from the heart of Tokyo. It takes about 45 minutes to Shinjuku Station and about one hour to Tokyo Station from both stations.

2 | $\frac{\text{times}}{\text{larger than}}$ Tokyo Dome

Area

Our properties span about 980,000 square meters, which is about 21 Tokyo Domes and make up about 4% of Tachikawa City. Most of our properties are located within two kilometers of Tachikawa Station located at the center of Tachikawa.



Number of owned properties

About | 30 | Warehouses | Offices | Factories, Shops, etc. | 41 % | 40 % |

The Tachihi Group owns about 130 properties. We can flexibly serve your needs from warehouses to offices.





Business

The Tachihi Group creates new value with 6 core businesses.

Although Tachihi's business has evolved from aircraft manufacturing to mainly real estate, the Tachihi Group stays true to the spirit of evolving with the times as we unite to provide prompt and accurate values to meet the ever-changing needs of society.



01 Real Estate Leasing

Real estate leasing is a mainstream business activity that supports a significant part of our revenue. We select and introduce the best properties among those we own, such as warehouses, office buildings, shops, and land, according to our corporate customers' requirements.



03 Facility Management

The purpose of facility management is to provide periodic inspections, maintenance and repair, as well as other services to keep buildings and facilities in the best possible condition. We also offer cleaning, planting, electrical checkup, and other extensive services to cater to our customers' needs.



05 Insurance Agency

Insurance Vending machine sales Computer work

Through vending machine sales of drinking water and other products and insurance proposals, we provide support to customers based on their needs.



02 Real Estate Development

We acknowledge the social responsibility arising from our approximately 980,000 square meters of land, its history, location, and scale as we engage in real estate development in harmony with the community.



04 Security Services

To ensure the comfort and safety of our customers and the community, we provide static guard, facility guard, traffic control, and crowd control services grounded in highly skilled security and industrial firefighting techniques acquired through training.



06 Hotel Business

We engage in the preparation and operation of SORANO HOTEL, a high-end urban resort property opening in the urban subdivision GREEN SPRINGS, launched sequentially from April 2020.





Tachihi Station Area Development Projects

Tama Monorail's Tachihi Station is named after Tachikawa Aircraft Company, the predecessor of the Tachihi Group. Tachihi Station is located near the middle of the Group's properties. Since the 2012 restructuring of the Tachihi Group, our goal has been to contribute to the local economy as we engage in the development of our properties, including those surrounding Tachihi Station.





Social Contributions

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As a company that grows together with Tachikawa, the Tachihi Group aims to become the most beloved company in the community. We devote ourselves to contributing to the community across multiple fields, including sports, culture, and environmental activities.



- Sponsoring various sports teams
- Hosting the Grand Sumo
 Tachikawa Tachihi Summer Tour
 in 2016, 2018, and 2019
- Sponsoring the Tachikawa City Half Marathon

...and more



- · Hosting aircraft repairs and open tours
- Hosting Tachikawa Tachihi Yabusame
 (Japanese horseback archery)
- Supporting a repair project for Faret Tahikawa Art
- Supporting Art Brut

...and more



- Replacing all the streetlights on the premises with LEDs
- Sponsoring the city's flower-planting project
- · Implementing the Cool Biz campaign

..and more

Our Vision

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Growing success of Tachihi

The Tachihi Group was formerly known for its contribution to the national policy of Imperial Japan through aircraft manufacturing until the end of World War II.

Since then, the group has maintained its traditional values and has long operated in Tachikawa, after moving into the new field of real estate development in the post-war era. In 2012, the new Tachihi Group was born, aiming to redefine our brand and presence.

We recognize our unique social responsibility of owning massive and favorably located properties. And thus, it is a part of our duty to serve our neighbors through development projects and other activities in education, culture, art, sports, and many other areas.



Vision

- To exist as a company that makes everyone happy
- To grow together with Tachikawa
- To exist as a unique company
- To be the most loved company in the local community

Target

- To develop and improve sustainable corporate value (net asset value and earning power)
- To contribute to the local and overall social economy

Responsibility

- To fulfill our responsibility of owning the social capital of large and favorably located properties
- To serve our responsibility of the MBO acquisition of all the shares from the shareholders of two publicly listed companies

Restructuring

In 2012, we merged two major group companies, which were divided at the end of the war, to achieve the integrated development of our property.



Company History

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The Tachihi Group was founded in 1924. It began with the establishment of an airplane production plant in current Tsukishima, Chuo-ku, Tokyo.

[Notes]

- ··· Ishikawajima Aircraft Manufacturing Co., Ltd.
- ··· Tachikawa Aircraft Co., Ltd.
- ··· Tachihi Enterprise Co., Ltd.
- ••••New Tachikawa Aircraft Co., Ltd.
- · · · Tachihi Holdings Co., Ltd.

*(T13)

*The symbols in parentheses show the Japanese era and year.

T···Taisho Era S···Showa Era H···Heisei Era

Tsh1	kawajima Aircraft Manufacturing Co., Ltd.	
1924 *(T.13)	Nov. Established Ishikawajima Aircraft Manufacturing Co., Ltd. with the aim to design, manufacture, and sell aircraft; built a new factory in what is now Tsukishima, Chuo-ku, Tokyo	
1930 (S.5)	Mar. Closed the Tsukishima Plant and moved the factory to Tachikawa	
1934 (S.9)	Dec. Manufactured the Type 95 Model 1 Trainer Aircraft Akatombo (total production of 2,398 aircraft) Type 95 Model 1 Trainer Aircraft ▲ "Akatombo"	
	Tachikawa Aircraft Co., Ltd.	
1936 (S.11)	Jul.● Changed the business name to Tachikawa Aircraft Co., Ltd.	
1943 (S.18)	 Manufactured the Type 1 Fighter Hayabusa Models II and III (total production of 2,494 aircraft) in a changeover of production from Nakajima Aircraft Company 	
1945 (S.20)	Sep. Closed the business due to the end of WWII; most of the company's facilities seized by the Supreme Commander for the Allied Powers; 42,332 employed at the time of closure	
1946 (S.21)	Aug. Designated as a special accounting company from 1946 to 1955 under the Company Accounting Temporary Measure Law	
1949 (S.24)	Nov. Tachihi Industries Co., Ltd. (later New Tachikawa Aircraft Co., Ltd.) approved as a second company under the Enterprise Reorganization Act with a contribution in kind by Tachikawa Aircraft Co., Ltd.; registered dissolution of the company with approval of the maintenance plan	
Tahich	ni Enterprise Co., Ltd New Tachikawa Aircraft Co., Ltd.	
1949 (S.24)	Nov. Started manufacturing and sales of various metal products using facilities from Enoshima and other plants that escaped seizure	
1951 (S.26)	Apr. Established Tachihi Trading Co., Ltd. (currently Tachihi Property Management Co., Ltd.)	
	Nov. Changed the business name to Techihi Industries Co. Ltd.	
	Nov. Changed the business name to Tachihi Industries Co., Ltd.	
1952 (S.27)	Completed the first post- War Japan-made R-52 Light Plane (JA-3017)	
(S.27)	Completed the first post-War Japan-made R-52 Light Plane (JA-3017) Nov. Changed the business name to New Tachikawa Aircraft Co., Ltd. The first Japan made Aircraft R-52 light-plane.	
(S.27) 1953 (S.28)	© Completed the first post-War Japan-made R-52 Light Plane (JA-3017) Nov. © Changed the business name to New Tachikawa Aircraft Co., Ltd. © Completed the R-53 Light Plane (JA-3070)	
(S.27) 1953	Completed the first post-War Japan-made R-52 Light Plane (JA-3017) Nov. Changed the business name to New Tachikawa Aircraft Co., Ltd. The first Japan made Aircraft R-52 light-plane.	
(S.27) 1953 (S.28) 1954	© Completed the first post-War Japan-made R-52 Light Plane (JA-3017) Nov. © Changed the business name to New Tachikawa Aircraft Co., Ltd. © Completed the R-53 Light Plane (JA-3070)	

1956 (S.31)	Nov. Formed a technological and management partnership with Ishikawajima-Harima Heavy Industries Co., Ltd. (currently IHI Corporation)	
1961 (S.36)	Oct. Listed on the Second Section of the Tokyo Stock Exchange; established the Kawasaki Plant (currently the Sakae Area) for the manufacture and sale of car heaters and promotion of product sales of second companies	
	 Listed on the Second Section of the Tokyo Stock Exchange. 	
1962 (S.37)	May Changed the business name to Tachihi Co., Ltd. (currently Tachihi Property Management Co., Ltd.) from Tachihi Trading Co., Ltd.	
1964 (S.39)	Nov. Opened the Tachihi Repair Center and started automobile maintenance and gas station operation	
1965 (S.40)	Sep. Established the Electronics Industry Department (manufacture and sale of automotive stereos and radios for export) and the Machinery Plant (machine parts processing)	
1970 (S.45)	Apr. Established the Electronic Computer Center (contracting calculation work)	
1973 (S.48)	Jun. Tachikawa Plant (currently the South Area) returned from the U.S. military; started the real estate leasing business with facilities other than those used by the company	
1976 (S.51)	Mar. Closed the Equipment Department (manufacture and sale of automobile supplies), the Electronics Industry Department, the Machinery Plant, and the Electronic Computer Center	
	May Tachikawa Seizousho (currently the East Area and West Area) returned from the U.S. military; leased land and buildings as warehouses and car depots, subsequently strengthening the real estate leasing division and downsizing automobile maintenance and gas station operation	
1977 (8.52)	Nov. Full recovery of all seized properties with the return of partially unreturned land	
1982 (S.57)	Jun. Changed the business name to Tachihi Development Co., Ltd. (currently Tachihi Property Management Co., Ltd.) from Tachihi	
	Aug. Established Izumi Kogyo Ltd. (currently Tachihi Service Co., Ltd.)	
1984 (S.59)	Oct. Closed the gas stations	
1987 (S.62)	Jun. Closed the automobile maintenance plant and manufacture and sale division; constructed buildings for lease in the Sakae Area and enhanced real estate leases	
1990 (H.2)	Aug. Established Heisei Landscaping Co., Ltd. (currently Tachihi Real Estate Co., Ltd.) by separating the Building Service Division	

13 | Company History

1995 (H.7)	May Changed designation for part of the area (around the Tama City Monorail tracks) of Tachikawa Seizousho (currently the East Area and West Area) from an urbanization control area to an urbanization area	
1998 (H.10)	Nov. Partially opened the Tama City Monorail; built t Tachihi Station and Takamatsu Station within Tachika Seizousho (currently the East Area and West Area)	
2003 (H.15)	Jul. Changed the business name to Tachihi Maintenan. Co., Ltd. (currently Tachihi Real Estate Co., Ltd.) fro Heisei Landscaping Co., Ltd.	
2004 (H.16)	Jun. Changed designation for all of the area of Tachikawa Seizousho (currently the East Area and West Area) from an urbanization control area to an urbanization area; land use district designated as a semi-industrial zone	
2006 (H.18)	Mar. Opened the road under the monorail tracks that runs through the center of the premises as a public road (Higashi-Odori Line); renamed Tachikawa Seizousho to the East Area and West Area	
	Dec. Completed construction of the Tachikawa Former Land Readjustment Project that included part of the land owned by the company in March 2006; announced disposal by replotting	
2007 (H.19)	Mar. Consolidated the manufacturing division of the Tachikawa Plant (currently the South Area) with the Enoshima Plant	
2011 (H.23)	Aug. MBO executed by Toshio Ishido (former Presiden and CEO of the New Tachikawa Aircraft Co., Ltd., and Masamichi Murayama (former President and CEO of Tachihi Enterprise Co., Ltd.) with the mair objective of contributing to the local economy through the integrated development of the owned real estate divided into two companies	
2012 (H.24)	Jan. Delisted from the Second Section of the Tokyo Stock Exchange due to the MBO	
	Apr. Became wholly owned subsidiaries of Tachihi Holding. Co., Ltd. through the exchange of shares that made Tachihi Holdings Co., Ltd. the parent company	
	May Moved the head office to 6-1 Sakaecho, Tachikawa City	
	Jun. Divided the business division (Enoshima Plant) to the New Tachikawa Aircraft Co., Ltd. by an incorporation-type demerger	
	Oct. Divided the ownership and lease of real estate not subjecto development into a new company, Tachihi Lease Holdings Co., Ltd. by an incorporation-type demerger	
	Tachihi Holdings Co., Ltd.	
	Nov. Completed restructuring the group's business; begar considering and negotiating the integrated developmen of real estate and announced plans to attract large-scale commercial facilities to the southeastern side of the	

Tama Monorail Station as the first phase

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City New type	2016 (H.28)
oject ease er	2017 (H.29)

2018

- Mar. Closed the business division (Enoshima Plant) of the New Tachikawa Aircraft Co., Ltd. (new company division); Tachihi Development Co., Ltd. (currently Tachihi Property Management Co., Ltd.) certified by the Tokyo Metropolitan Public Safety Commission (Certification No. 30003815)
- Aug. Real estate agency license obtained by Tachihi Holdings Co., Ltd. residential building traders (Governor of Tokyo (2) No. 95692)
- Sep. Ended the golf driving range business in operation for over 30 years by Tachihi Development Co., Ltd. (currently Tachihi Property Management Co., Ltd.) to convert to a large commercial facility site
- Apr. Restored and opened the R-53 Light Plane and R-HM Light Plane to the public
- Nov. 90th anniversary of the Group's founding; emergence of mascot characters Tappi-kun and Tappi-chan
- Feb. Acquired the nationally owned land (currently the Midori Area 38,878.07 m²) to the north of the Tachikawa Station



Tappi-kun and Tappi-chan▲

- Apr. Transferred the Property Management Department Second Section of Tachihi Real Estate Co., Ltd. to Tachihi Property Management Co., Ltd.
 - Held Open Factory Spring 2015; opened the R-53 Light Plane, R-HM Light Plane, and SP-1 manufactured by Aircraft Olympos to the public; held the presentation ceremony of "Akatombo" and "A-26" illustrations by Reiji Matsumoto
- Jul. Established Tachihi Strategy Labo Co., Ltd.
- Dec. Opened LaLaport Tachikawa Tachihi
- Aug. Held the Grand Sumo Tachikawa Tachihi Summer Tour with Tachihi as the lead sponsor



- 017 Oct. Started operation of Arena Tachikawa Tachihi
 - Nov. Held Tachikawa Tachihi Yabusame (Japanese horseback Real estate agency license obtained by Tachihi Strategy Labo Co., Ltd. (Governor of Tokyo (1) No. 101306)
 - Feb. Started construction of the Tachihi Midori Area Project (tentative name)
 - Apr. Opened Fuji Akatombo Nursery School (corporate-led nursery school)

Manufacturing

The history of making goods

1949 (Showa Era 24) to 2013 (Heisei Era 25)

After the war, we made many types of products ranging from washing machines and car heaters to mechanical parking equipment, taking advantage of the technology and spirit cultivated in airplane manufacturing.



Year Launched

1954

 The Tachihi electrical washing machine

1958

 Parts for the industrial use heater (unit heater) and J-47 jet engine



Fachihi electrical washing machine.▲

1963 Oct. Car elevators (car lifts): developed the two-level parking car lift

1968

Scaf drvers for paper coating machines

1971

 Monopole car maintenance lifts, two-level parking car lifts, and industrial dishwashers



1979 Jun. T-64, TF-40, F-100, and T-56 jet engine parts and space rocket parts

1987 May The mechanical parking system (Space Kit) series Started manufacturing honeycomb tubes for paper machine headboxes

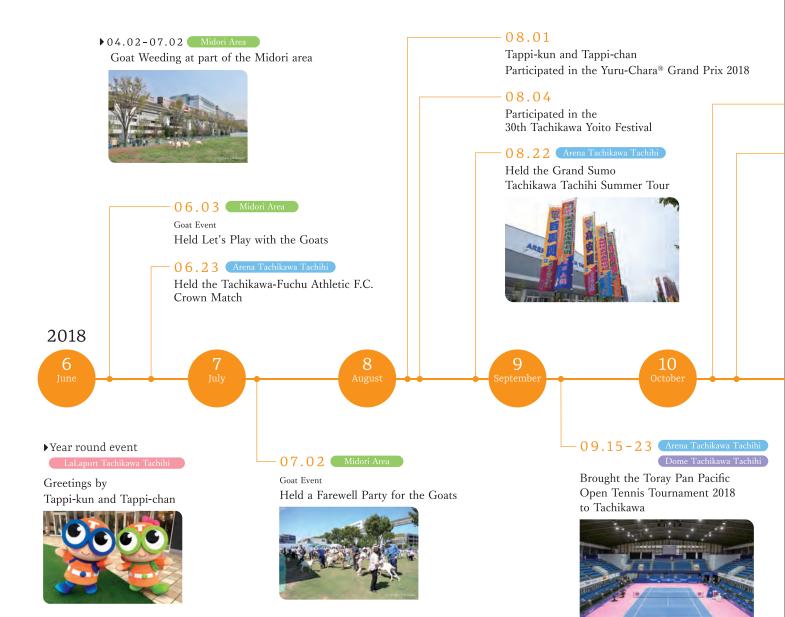


2007 Dec. Quality Management System ISO9001 and Aerospace Quality Management System JISQ9100 certifications acquired by the Enoshima Plant (business division)

Current Year

As a company that grows together with Tachikawa,

As a company that grows together with Tachikawa, the Tachihi Group engages in a variety of activities with a desire to contribute to the local community.





Held the ALVARK TOKYO Crown Match

10.13-14 Arena Tachikawa Tachihi

Held the Arena Tachikawa Tachihi Tennis Festa



12.03

Established Tachihi Hospitality Management Co., Ltd.

12.26

Certified as a Tokyo Sports Promotion Company for FY 2018 (4th consecutive year)

Certified as a Sports

Yell Company for FY 2018

02.17 (Arena Tachikawa Tachihi

Sponsored the professional boxing event "GENKOTSU Vol. 3 Tachikawa Tachihi Tournament"

04.21 (Arena Tachikawa Tachihi

Held the ALVARK TOKYO Crown Match



2019

03.10

Sponsored the

Tachikawa City

Half Marathon 2019

11.24 Dome Tachikawa Tachihi

Held the Memorandum Signing Ceremony with Panam Sports



11.19 Midori Area

Announced the Tachihi Public Art Award 2020

(Application period 12.10-04.04)



01.14 Arena Tachikawa Tachihi

Held the New Year's Tachihi Fureai Festa



01.12 (Arena Tachikawa Tachih

Held the Tachikawa-Fuchu Athletic F.C. Crown Match

05.14 -

Acquired the former Japanese restaurant Mumon-an real estate (currently Nishi-Kunitachi area 4,049.69 m²)

05.19 -

Appearance by Tappi-kun and Tappi-chan at the local Mascot Character Manpaku



Company Overview



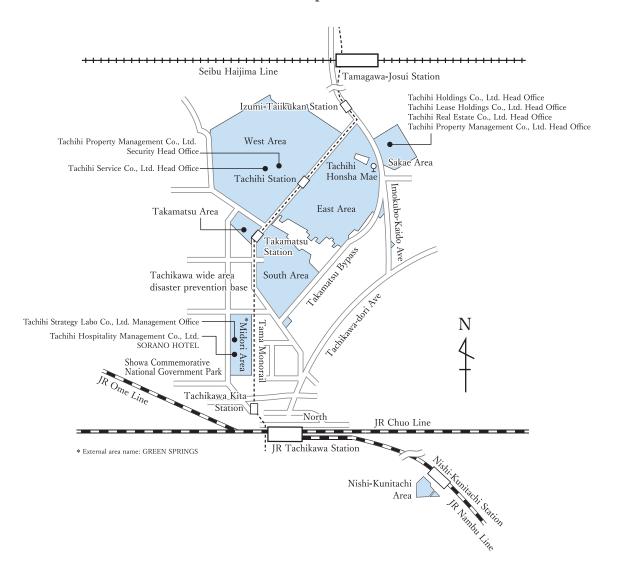
Established	July 26, 2011 (Group founded on November 1, 1924)		
Head Office	Tachihi Bldg. No. 3, 6-1 Sakaecho, Tachikawa-shi,		
Address	Tokyo 190-8680		
	TEL 042-536-1111 (Representative)/FAX 042-536-1272		
President	Masamichi Murayama (CEO)		
Capital	JPY 15,000,000		
Shareholder	Tachihi Partners Co., Ltd.		
Business	Group holding company		
	Group management policy formulation		
	Group finance and public relations		
	Group general affairs and accounting		
	Group and real estate development		
	New business promotion		
	Real estate agency (Governor of Tokyo (2) No. 95692)		
No. of Employees	213 (including Part-time employees but excluding advisory officers)		

As of July 1, 2019

TACHIHI Group

Company Name/Address	Business
Tachihi Real Estate Co., Ltd. Tachihi Bldg. No. 3, 6-1 Sakaecho, Tachikawa-shi, Tokyo 190-8680 TEL 042(529)1111/FAX 042(536)1110	Ownership and lease of real estate to be developed
Tachihi Lease Holdings Co., Ltd. Tachihi Bldg. No. 3, 6-1 Sakaecho, Tachikawa-shi, Tokyo 190-8680 TEL 042(536)1111/FAX 042(536)1272	Ownership and lease of specific real estate not subject to development
Tachihi Service Co., Ltd. Bldg. No. 236, 935-27 Izumicho, Tachikawa-shi, Tokyo 190-8680 TEL 042(536)5501/FAX 042(529)7970	Vending machines Insurance agency Computer work
Tachihi Property Management Co., Ltd. Tachihi Bldg. No. 3, 6-1 Sakaecho, Tachikawa-shi, Tokyo 190-8680 TEL 042(527)5556/FAX 042(536)7776	Security services (Security Industry Law Certification Number: Tokyo Metropolitan Public Safety Commission No. 30003815) Real estate management Building cleaning (Registration Number: Tokyo 29, No. 1047) Industrial waste collection and transport (License Number: No. 13-00-185066)
	Registered electrical engineering (Registration Number: Tokyo Governor Registration No. 275179)
Tachihi Strategy Labo Co., Ltd. GREEN SPRINGS Management Office, 2F W2, 3-1, Midori-cho, Tachikawa, Tokyo 190-0014 TEL 042(524)2240 / FAX 042(524)2241	Real estate development planning, etc. Real estate agency (Governor of Tokyo (1) No. 101306)
Tachihi Hospitality Management Co., Ltd. SORANO HOTEL W1, 3-1, Midori-cho, Tachikawa, Tokyo 190-0014 TEL 042(536)8888/FAX 042(536)1121	Hotel operations

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https://www.tachihi.co.jp/





TACHIHI group makes the future a better place.